



GRIZZLY GCC

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Miami, 19th of January 2024

To Whom it may concern:

I am delighted to express my appreciation for the excellent services provided by UB Recovery, specifically acknowledging Mr. Martin Sanchez and Mr. Daniel Bach. Their professionalism and transparency were instrumental in successfully recovering overpayments on our electricity bills.

Throughout the process, Mr. Sanchez and Mr. Bach demonstrated remarkable expertise, keeping us well-informed and providing clear explanations. Their commitment to transparency instilled confidence, and the efficient refund crediting highlighted UB Recovery's dedication to client satisfaction.

Based on this positive experience, I confidently recommend UB Recovery for organizations seeking reliable overpayment recovery services.

Best regards,

A handwritten signature in black ink, consisting of several overlapping loops and a long horizontal stroke at the bottom, enclosed within an oval shape.

Alain Belanger